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Financial Statements of

RYAN'S WELL FOUNDATION

March 31, 2021

August 30, 2021

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Ryan's Well Foundation:

Qualified Opinion

We have audited the accompanying financial statements of Ryan's Well Foundation (the "Foundation"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flow for the year then ended, as well as a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Ryan's Well Foundation as at March 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to receipted and non-receipted donation revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2021 and March 31, 2020, and current assets and net assets as at March 31, 2021 and March 31, 2020.

Emphasis of Matter

Without modifying our opinion, we draw your attention to Note 2 which describes the effect of a prior period restatement to the financial statements.

Other Information

Management is responsible for the other information. The other information comprises the Annual Report, but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate that matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the applicable financial reporting framework, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

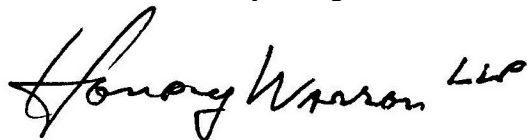
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



HENDRY WARREN _{LLP}
Chartered Professional Accountants
Licensed Public Accountants
Ottawa, Ontario

RYAN'S WELL FOUNDATION

Statement of Financial Position

March 31, 2021, with comparative figures for 2020

	2021	2020
		<i>(Restated)</i> <i>(Note 2)</i>
Assets		
Current assets		
Cash	\$ 1,203,043	\$ 1,157,234
Government remittances receivable	1,933	3,342
Prepaid expenses	2,765	2,904
	\$ 1,207,741	\$ 1,163,480
Liabilities and Net Assets		
Current liabilities		
Accounts payable and accrued charges (Note 3)	\$ 10,481	\$ 11,160
Deferred contributions (Note 4)	115,000	147,958
	125,481	159,118
Commitments (Note 5)		
Net assets		
Unrestricted	1,082,260	1,004,362
	\$ 1,207,741	\$ 1,163,480

Approved on behalf of the Board:

Director

RYAN'S WELL FOUNDATION

Statement of Operations and Changes in Net Assets

Year ended March 31, 2021, with comparative figures for 2020

	2021	2020
		(Restated) (Note 2)
Revenue		
Non-receipted donations (Note 6)	\$ 527,580	\$ 603,652
Receipted donations (Note 6)	214,864	206,973
Grant revenue	115,000	-
Other	7,457	7,491
Foreign exchange (loss) gain	(30,530)	15,116
	834,371	833,232
Expenses		
Administrative expenses (Schedule A)	69,458	71,736
Fundraising expenses (Schedule B)	33,312	57,440
Build program (Schedule C)	544,967	488,493
Education program (Schedule D)	47,730	44,503
Motivate program (Schedule E)	61,006	49,488
	756,473	711,660
Excess of revenues over expenses	77,898	121,572
Unrestricted net assets, beginning of year	1,004,362	882,790
Unrestricted net assets, end of year	\$ 1,082,260	\$ 1,004,362

RYAN'S WELL FOUNDATION

Cash Flow Statement

Year ended March 31, 2021, with comparative figures for 2020

	2021	2020
		<i>(Restated)</i> <i>(Note 2)</i>
Operating activities		
Excess of revenues over expenses	\$ 77,898	\$ 121,572
Non-cash item:		
Amortization of tangible capital assets	-	3,661
Changes in non-cash working capital balances (Note 8)	(32,089)	133,970
Cash provided by operating activities	45,809	259,203
Net increase in cash	45,809	259,203
Cash, beginning of year	1,157,234	898,031
Cash, end of year	\$ 1,203,043	\$ 1,157,234

RYAN'S WELL FOUNDATION

Notes to the Financial Statements

March 31, 2021, with comparative figures for 2020

Statutes of incorporation and nature of activities

Ryan's Well Foundation (the "Foundation") is incorporated as a not-for-profit organization under the Corporations Act of Ontario. The Foundation is a registered charity under the Income Tax Act and is therefore exempt from income taxes under section 149(1)(f).

The Foundation's mission is to work with local partners to provide clean water and proper sanitation facilities along with related health service to water-poor people in developing countries. The Foundation educates individuals, schools and other service organizations locally as well as internationally to better understand the needs of those living in the developing world and the importance of clean water for each and every one of us. The Foundation strives to motivate youth and adults and inspires present and future leaders to realize their own global visions.

1. Significant accounting policies

Basis of presentation

The Foundation's financial statements have been prepared in accordance with the Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Accounting estimates

The preparation of the financial statements requires management to make estimates and assumptions that affect the amounts recorded in the financial statements, notes to financial statements and schedules. These estimates are based on management's knowledge of current events and actions that the Foundation may undertake in the future. Actual results may differ from these estimates. Significant estimates include the completeness of accounts payable and accrued charges as well as the allocation of expenses among the various programs and functions.

Revenue recognition

The Foundation follows the deferral method of accounting for donations and grant revenue. Under this method, contributions restricted for future period expenses are deferred and recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Cash

The Foundation's policy is to disclose bank balances as cash.

Expenses

Project related expenses that are advanced to recipient organizations are recognized upon payment to the implementing agencies, which is in accordance with the terms stipulated in the funding agreements.

RYAN'S WELL FOUNDATION

Notes to the Financial Statements

March 31, 2021, with comparative figures for 2020

Allocation of expenses

The Foundation engages in administration, fundraising, building, education, and motivate programs. The costs of each program include the costs of salaries and wages, consulting and contract expenses, rent, and other expenses that are directly related to providing the program. The Foundation also incurs general support expenses that are common to the administration of the organization and each of its programs.

Salaries and wages, consulting and contract expenses are allocated based on the percentage of time employees and consultants spend working on each program. Rent is allocated equally to each program. Other expenses are also allocated based on estimated usage.

Contributed supplies and services

The Foundation is grateful for all of the volunteers who donate a considerable amount of hours and materials to carry out the activities of the Foundation. Due to the difficulty in compiling the hours of contributed service and determining the value of the contributed materials, they are not recognized in the financial statements.

Foreign currency translation

The Foundation uses the temporal method to translate transactions denominated in a foreign currency. Under this method, monetary assets and liabilities are translated at the exchange rate in effect at the balance sheet date. Non-monetary assets and liabilities are translated at historical exchange rates. The related exchange gains and losses are recorded in operations for the year.

Items appearing in the current year's statement of operations are translated at the exchange rate in effect at the transaction date. Exchange gains and losses are included in the statement of operations.

2. Restatement due to prior year error

The financial statements have been retrospectively restated to correct an error in the amount of deferred contributions which, prior to the restatement, did not include additional amounts related to the Northern Uganda project that took place in the March 31, 2021 year.

The restatement has had the following impact on the prior year comparative figures:

- Statement of financial position as at March 31, 2020: Deferred contributions increased by \$32,958. Ending retained earnings has decreased by \$32,958 as a result of an adjustment to revenue.
- Statement of operations for the year ended March 31, 2020: Revenue and net income decreased by \$32,958, and retained earnings, end of year, decreased by \$32,958.
- Cash flow statement for the year ended March 31, 2020: Net income decreased by \$32,958, and changes in non-cash working capital balances increased by \$32,958.

RYAN'S WELL FOUNDATION

Notes to the Financial Statements

March 31, 2021, with comparative figures for 2020

3. Accounts payable and accrued charges

	2021	2020
Trade and accrued charges	\$ 10,481	\$ 7,430
Government remittances payable	-	3,730
	\$ 10,481	\$ 11,160

4. Deferred contributions

	2021	2020
		(Restated) (Note 2)
Balance, beginning of year	\$ 147,958	\$ -
Plus amounts received in the year	115,000	147,958
Less amounts recognized as revenue in the year	(147,958)	-
Balance, end of year	\$ 115,000	\$ 147,958

5. Commitments

Future minimum rental payments required under operating leases for equipment that have initial lease terms in excess of one year at March 31, 2021 are as follows:

	Equipment
2022	\$ 2,644
2023	1,763
	\$ 4,407

RYAN'S WELL FOUNDATION

Notes to the Financial Statements

March 31, 2021, with comparative figures for 2020

6. Donations

	2021	2020
		<i>(Restated)</i> <i>(Note 2)</i>
Foundations	\$ 224,401	\$ 242,269
Individuals	458,664	429,407
Schools	7,814	65,485
Businesses	45,183	61,505
Others	2,382	11,959
	\$ 738,444	\$ 810,625

7. COVID-19

In March of 2020, the COVID-19 pandemic was declared. The Company was forced to pause operations for part of the year and heavily restrict operations for the remainder of the year. At the reporting date, significant restrictions have remained in place which has resulted in a decrease in the amount of funding available to be received and disbursed. As a result, revenues and expenses are expected to decrease for the fiscal year ending March 31, 2022. An estimate of the potential impact was not practicable to compute at the time of reporting.

8. Changes in non-cash working capital balances

Changes in non-cash working capital balances have provided (used) cash as follows:

	2021	2020
		<i>(Restated)</i> <i>(Note 2)</i>
Government remittances receivable	\$ 1,409	\$ (422)
Prepaid expenses	139	(1,315)
Accounts payable and accrued charges	(679)	(12,251)
Deferred contributions	(32,958)	147,958
	\$ (32,089)	\$ 133,970

RYAN'S WELL FOUNDATION

Notes to the Financial Statements

March 31, 2021, with comparative figures for 2020

9. Financial instruments

Risk and concentrations

The Foundation is exposed to various risks through its financial instruments. The following analysis provides a measure of the risk exposures and concentrations at the balance sheet date, March 31, 2021.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Foundation's main credit risks relate to its donations receivable throughout the year. A failure by any of these parties to fulfil their pledges could result in financial losses for the Foundation.

The Foundation attempts to limit its credit risk by diversifying its donation revenue across different revenue sources as seen in Note 6. There are no amounts receivable at year end.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk, and other prices risk. The Foundation is primarily exposed to currency risk.

Currency risk

The majority of the Foundation's transactions are in Canadian dollars. Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Some of the Foundation's donations are denominated in foreign currency which is primarily U.S. dollars. As at March 31, 2021, the Foundation is exposed to currency risk in respect to its cash denominated in U.S. dollars totaling \$551,317 (2020: \$178,831).

The Foundation currently mitigates this risk by keeping its U.S. dollar donations in a U.S. dollar denominated account. When possible, these donations are then spent on project activities in U.S. dollars. The Foundation's exposure to currency risk has increased in the year as a result of an increase in cash balances denominated in U.S. dollars.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Foundation is exposed to this risk with respect to accounts payable and accrued charges.

The Foundation currently mitigates this risk by building a 3-month cash reserve in its budgeting and forecasting procedures.

The Foundation's exposure to credit, market, and liquidity risk is unchanged from the year ended March 31, 2020.

RYAN'S WELL FOUNDATION

Supplementary schedules

Year ended March 31, 2021, with comparative figures for 2020

Administrative expenses	Schedule A	
	2021	2020
Advertising and promotion	\$ 292	\$ -
Amortization of tangible capital assets	-	3,661
Auditing and legal	16,952	9,144
Occupancy	2,027	3,243
Office operations	10,229	8,462
Wages, benefits and consulting	39,958	47,226
	\$ 69,458	\$ 71,736

Fundraising expenses	Schedule B	
	2021	2020
General fundraising expenses	\$ 8,071	\$ 15,440
Occupancy	2,027	3,243
Wages, benefits and consulting	23,214	38,757
	\$ 33,312	\$ 57,440

Build Program	Schedule C	
	2021	2020
General program expenses	\$ 1,878	\$ 1,816
Monitoring cost	-	18,117
Occupancy	2,027	3,243
Wages, benefits and consulting	50,046	58,135
Well, sanitation and hygiene disbursements	491,016	407,182
	\$ 544,967	\$ 488,493

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Year ended March 31, 2021, with comparative figures for 2020

Education Program	Schedule D	
	2021	2020
General program expenses	\$ 2,089	\$ 1,706
Occupancy	2,063	3,243
Program travel	-	212
Wages, benefits and consulting	43,578	39,342
	\$ 47,730	\$ 44,503

Motivate Program	Schedule E	
	2021	2020
General program expenses	\$ 2,089	\$ 2,083
Occupancy	1,991	3,243
Program travel	-	360
Wages, benefits and consulting	56,926	43,802
	\$ 61,006	\$ 49,488